

Establishing an Integrated Sustainability Management in local authorities

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Overview

- **ICLEI**
 - **Vision statement**
 - **David Cadman**
- **The Integrated Management System**
 - **The management steps**
- **Projects on the ground**
- **Lessons learned**
- **Conclusions**
- **Discussion**

ICLEI – Local Governments for Sustainability



- an global **network of local communities** that advances sustainability
- a city **movement** that works on sustainability projects, programmes, campaigns and advocacy
- **1200 member** institutions in **37 countries** and **13 offices** around the world
- **financed by membership fees and project funding**
- **founded in 1990** at the UN Headquarters in New York and actually **represents** local governments at UNFCCC, UNCBD, UNCSD

ICLEI Vision statement

We consider a **Sustainable City** to be one that:

- strives to **reduce** its per capita use of natural resources to a level that endangers neither local nor global ecosystems, and **at the same time**
- ensures that political, economical and social systems guarantee a **high quality of life for everyone**



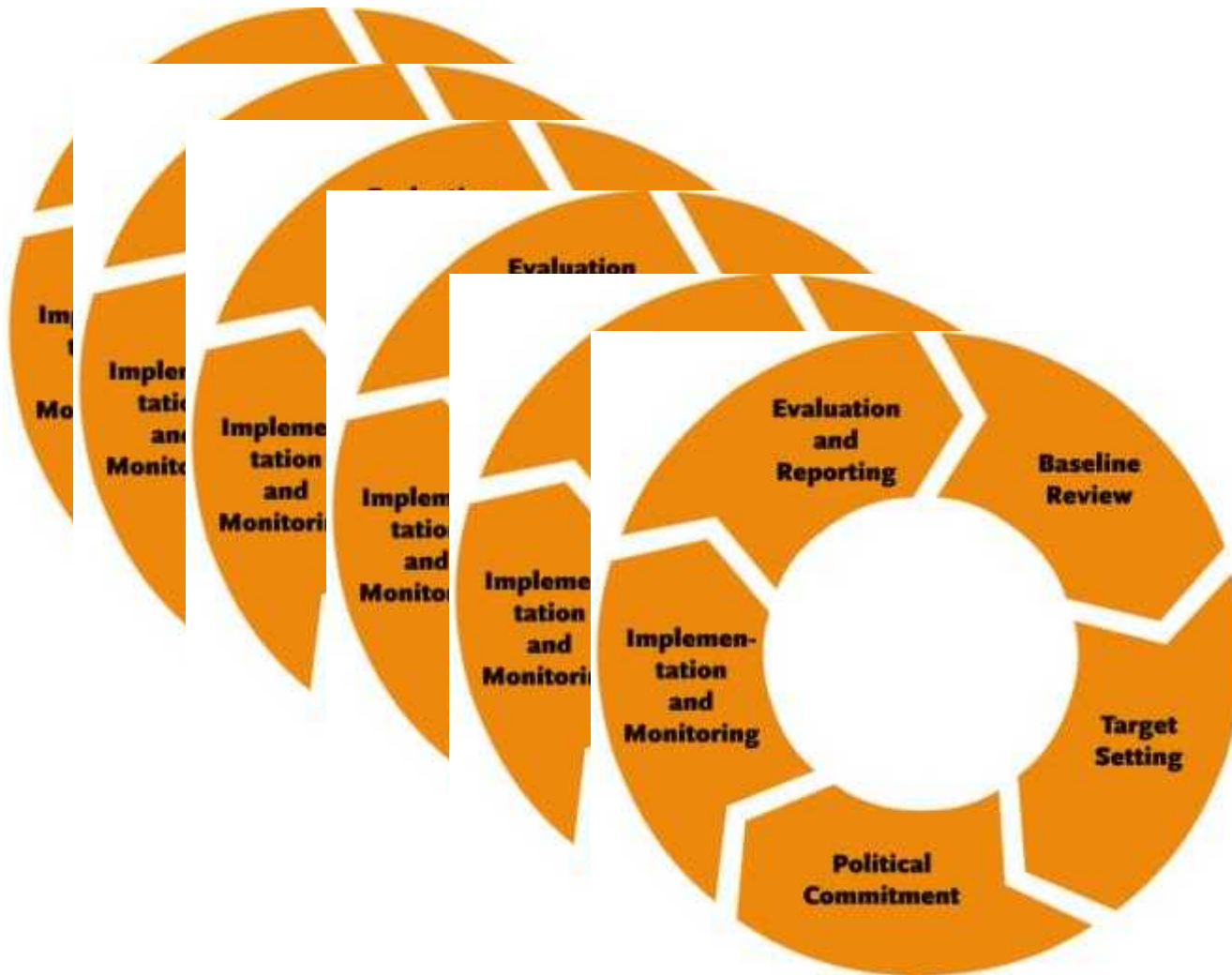
VIDEO David Cadman: President of ICLEI



How does ICLEI work with local authorities for more sustainability?



The Integrated Management System (IMS)



• **Cyclical:**
Continuous
Development

• **Integration:**
All policy areas
and functional areas
managed
simultaneously

• **Participation:**
Define adequate target
groups and method
for each step

• **Efficiency:**
Streamline with
Budget and Admin
Structures

Organisational set up and implementation of the IMS in local authorities

- **The topic sustainability should be located in local authorities on a high and representative level e.g. lord mayor.**
- **Steering group on sustainability should coordinate the developments as the focal point for integration.**
- **Discussions on certain topics within sustainability need to be organised as an inter-departmental cooperation e.g. workgroups.**
- **The public needs to be engaged in the development process – awareness raising & involvement in the discussions and decisions.**

Integrated Management System Cycle



Evaluation and Reporting

- of the targets and timeframes set in the Strategic Programme and assessing the overall achievements

Implementation and Monitoring

- of measures and actions to achieve the targets
- using indicators from the strategic programme and the baseline review

Political Commitment

- For the targets and timeframes set in the Strategic Programme
- Crucial step for the future implementation and the awareness and commitment of the citizens

Baseline Review

- Setting the framework for the management system
- Description of the current situation by using a set of selected indicators
- review of relevant stakeholders, municipality management and legal frameworks
- Selecting fields of priority

Target Setting

- Selection of objectives and targets
- Description of possible actions and measures
- Basic Economic Analysis
- The core element for the implementation: The strategic programme and the action plan

● IMS brought to reality!

- ICLEI projects using IMS „on the ground“



Nachhaltigkeit kommunal

- Focus on the federal state of Rhineland-Palatinate in Germany
- IMS for smaller communities with less staff resources
- Implementation supported by ICLEI, financed by the Ministry for Environment Rhineland-Palatinate
- Supporting the communities in the implementation of the IMS e.g. strategic discussions or facilitation of workshops



CHAMP – local response to climate change

- **Development of local mitigation and adaptation strategies by using the Integrated Management Approach**
- **CHAMP Partners from Finland, Germany, Italy and Hungary**
- **Life+ project till May 2012**
- **European Partnership for Integrated Sustainability Management**



Welcome to www.localmanagement.eu

PLATFORM FOR THE MANAGING URBAN EUROPE INITIATIVE



CHAMP project is developing capacities for local response to climate change



Online Guidance: Integrated Management System for local sustainability



Online Guidance: Integrated Management System for local climate response (partly under development)



Join us for the e-conference "European Climate Champions - Solutions for integrating climate change into local strategies"

BalticEcoRegion



- **Interreg project till the end of 2011**
- **The aim: To create the world first EcoRegion**
- **Training and consultancies on IMS in the 8 participating regions: Wieck (DE), Soltau (DE), Ludwigslust (DE), Riga (LV), Tallinn (EE), Lahti (FI), Zealand (DK), Petrozavodsk (RUS), Akershus (NR), Kronoberg/Växjö (S), Kaunas (LT)**
- **Joined workshops for all regions at the project meetings and individual tailor-made regional visits**



Conclusions



- **No city is a blank slate.**
- **No city starts by zero and work then step by step.**
- **Commitment by local authorities.**
- **Commitment by civil servants.**
- **Good facilitation of the process.**
- **Changes need their time!!**



Conclusions

- The integrated management is adaptable to different topics and development strategies.
- IMS supports local authorities to structure and organise complex issues.
- IMS combines initiatives and tools used by the local authorities.
- By using IMS local authorities are kept on track and the cyclical approach makes them to use it again, again and again ...



Still interested in our work?

- **Upcoming Events**

- **BalticEcoRegion: Final Conference**
15.11.-17.11.2011, Gdynia
- **CHAMP: 14.12.-15.12.2011**
E-conference

- **Web sources**

- www.iclei-europe.org
- www.localmamanagement.eu
- www.nachhaltigkeit-kommunal.eu

- **Follow us on twitter and facebook**

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Public participation and citizens involvement

Evaluation and Reporting

- Evaluation the involvement process along the 5 steps
- From information of the involved stakeholder to commitment for and ownership of certain actions



Implementation and Monitoring

- Wide range of forms of participation
- From information of the involved stakeholder to commitment for and ownership of certain actions

Baseline Review

- Planning the stakeholder involvement along the 5 steps
- Expert knowledge on Indicators
- Participation of 'internal' stakeholders from the local authorities

Target Setting

- Public participation
- Brought discussion on target and actions needed
- foster cooperate commitment and interest in the local developments

Target Setting

- Participation of local politicians
- Public participation shows interest and might ease the political decision for the implementation